

# Karen Lynn Valihura

Karen.I.valihura@wilmu.edu

## EDUCATION

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**J.D., University of Pennsylvania Carey Law School**

**Philadelphia, PA 1988**

*Honors: Law Review; Study Abroad second year at the University of Oxford, Oxford England on a Rotary International Foundation Scholarship (1986-1987)*

**B.A., Washington & Jefferson College**

**Washington, PA 1985**

*Honors: 4.0 GPA; Class Rank 1/216; Valedictorian; Summa Cum Laude; Economics, Political Science Double Major; Phi Beta Kappa; Scholastic Achievement Award, Economics Club of Pittsburgh; Greater Washington Area Chamber of Commerce Outstanding Student Award; James Gillespie Blaine Prize in Political Science; Awarded 3 James A. Finnegan Fellowship Foundation Internships served in Pennsylvania state government*

**Hempfield Area Senior High School**

**Greensburg, PA 1981**

*Honors: GPA 4.512; Class Rank 5/687; Commencement Speaker; National Honor Society; Math team; Awarded National Merit Scholarship; Awarded Washington & Jefferson College Presidential Scholarship; Awarded Greensburg College Club Scholarship*

## PROFESSIONAL EXPERIENCE

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**Distinguished Professor of Corporate Law, Wilmington University Farnan School of Law**

**August 2026-Present**

**Founding Director, Corporate Law, Governance and Practice Institute, Wilmington University**

**August 2026-Present**

**Adjunct Instructor (Corporations), Wilmington University Farnan School of Law**

**Spring 2026**

**Justice, Delaware Supreme Court**

**2014-2026**

*Authored numerous decisions and participated in numerous others involving appeals from Delaware's trial courts; decisions spanned all areas of our Supreme Court's jurisdiction*

- Was the second woman in history to be appointed to the Delaware Supreme Court
- Served briefly as Acting Chief Justice in November 2019 (first woman in history)
- Co-Chaired the Access to Justice Commission (2014-2019)
- Co-Chaired the Commission on Law & Technology
- Served as Liaison Justice to various trial courts
- Served as Liaison Justice to the Board on Professional Responsibility, the Board of Bar Examiners, the Commission on Continuing Legal Education, DE-LAP, the Wolcott Fellows Program, the Lawyers Trust Fund
- Participated in numerous legal education programs as a speaker or moderator
- Trained and mentored numerous law clerks, Wolcott Fellows, and interns

- Member, American Law Institute (2016 to present)
- Advisory Board Member, American Law Institute's Restatement of Law on Corporate Governance
- Was selected by the National Association of Corporate Directors to the NACD Directorship 100 honoring the most influential people in corporate governance

**Skadden, Arps, Slate, Meagher & Flom LLP, Wilmington, DE**

**1989-2014**

*Practice involved a wide range of complex and high-profile litigation involving corporate and commercial issues, including mergers and acquisitions, fiduciary duties of directors, and federal and state securities fraud claims*

- Corporate Litigation Partner (1997-2014)
- Corporate Litigation Associate (1989-1997)
- Represented business entities in federal and state trial and appellate courts throughout the country
- Served as a member of the firm's Policy Committee, which is the firm's worldwide governing body (the firm had 24 offices at the time)
- Chaired the firm's Counsel Committee (responsible for overseeing 219 Counsel worldwide which comprised 13 percent of the attorney headcount)
- Served on the Pro Bono and Hiring Committees
- Served for 8 years on the Corporation Law Council of the Corporation Law Section of the Delaware Bar Association (2003-2011) (participated in drafting amendments to the Delaware General Corporation Law)
- Served as a member of the Advisory Board of the John L. Weinberg Center for Corporate Governance (2010-2014)
- Served as Chair of the Delaware Supreme Court's Permanent Advisory Committee on the Delaware Rules of Professional Conduct
- Served as Chair of the Delaware Supreme Court's Board on Professional Responsibility
- Served as President, Secretary, Treasurer and Board member of the Delaware Bar Foundation (was the first woman to serve as President of the Delaware Bar Foundation)
- Served as statewide Chair of the Combined Campaign for Justice and Chair of the New Castle County campaign
- Served on the Board of the Special Olympics of Delaware for 18 years including 2 years as President and 2 years as Vice President
- Awards: Chambers USA America's Leading Lawyers for Business (2008-2014); Best Lawyers in America (2011-2014); AV Pre-Eminent Bar Register of Women Lawyers

**Law Clerk, Hon. Robert E. Cowen, United States Court of Appeals for the Third Circuit, (Trenton, NJ, arguments held in Philadelphia, PA)**

**1988-1989**

*Drafted memoranda and assisted in drafting opinions and orders in a variety of areas of the law*

## PUBLICATIONS DURING AND FOLLOWING JUDICIAL TENURE

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- Upcoming: *Resolving Issues of First Impression in Emerging Areas of Delaware Corporate Law*, Wilmington Law Review, Farnan School of Law
- Weinberg Lecture, entitled, “*Legacies, Lessons and Launchpads: Charting Delaware’s Course in a New Era*,” reprinted in the Forum on Corporate Governance, Harvard Law School (Aug. 12, 2026) (Original publication in Weinberg Center Occasional Paper Series, No. 2602 (June 2026))
- The 2026 Weinberg Distinguished Lecture, published on the website of John L. Weinberg Center for Corporate Governance, University of Delaware (June 16, 2026)
- *Plain Language in Delaware Corporate Law*, 21 N.Y.U. J.L. & Bus. No. 1 (Fall 2024)
- *Creating Common Law in the Corporate Context, Delaware Style*, 25 U. PA. J. BUS. L. (Feb. 2023)
- *Author of Preface to: Appraisal Rights and Fair Value as Investor Protections: A Needed Brazilian Reform* by Daniel Kalansky (2021)
- Authored IOLTA Chapter, Delaware Supreme Court History 1951-2021, Randy J. Holland (2021)
- *Delaware’s Access to Justice Comm’n: Progress of the Civil Subcomm.* 17 DEL. L. REV. 71 (2018) (co-authored with Amy A. Quilan and Katherine J. Neikirk)
- *The Role of Appellate Decision-Making in the Development of Delaware Corporate Law – A View From Both Sides of the Bench*, 23 FORDHAM J. CORP. LAW 5 (2017)
- *My Advice for Doing Pro Bono Work: Find Your Niche*, 40 J. DEL. STATE BAR ASS’N 18 (June 2017)

## CORPORATE OPINIONS AUTHORED DURING JUDICIAL TENURE

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*This list includes corporate opinions that I authored as a Justice on the Delaware Supreme Court. It does not include the decisions and orders I participated in as a panel member that were authored by other members of the Court.*

- *N. River Ins. Co. v. Mine Safety Appliances Co.*, No. 8, 2014, 105 A.3d 369 (Del. 2014)
- *Salamone v. Gorman*, No. 343-2014, 106 A.3d 354 (Del. 2014)
- *LG Elecs., Inc. v. InterDigital Comm’ns, Inc.*, No. 475-2014, 114 A.3d 1246 (Del. 2015) (Valihura, J., dissenting)
- *Terex Corp. v. Southern Track & Pump, Inc.*, No. 704-2014, 117 A.3d 537 (Del. 2015)
- *Hill Int’l, Inc. v. Opportunity Partners L.P.*, No. 305-2015, 119 A.3d 30 (Del. 2015)
- *RBC Capital Markets, LLC v. Jervis*, No. 140-2015, 129 A.3d 816 (Del. 2015)
- *SIGA Techs., Inc. v. PharmAthene, Inc.*, No. 20-2015, 132 A.3d 1108 (Del. 2015) (Valihura, J., concurring in part and dissenting in part)

- *In re Viking Pump, Inc.*, No. 518-2014, 148 A.3d 633 (Del. 2016)
- *Sandys v. Pincus*, No. 157-2016, 152 A.3d 124 (Del. 2016) (Valihura, J., dissenting)
- *El Paso Pipeline GP Co., L.L.C. v. Brinckerhoff*, No. 103-2016, 150 A.3d 768 (Del. 2016)
- *Shawe v. Elting*, No. 423-2016, 157 A.3d 152 (Del. 2017) (Valihura, J., dissenting)
- *Dell, Inc. v. Magnetar Global Event Driven Master Fund Ltd*, No. 565-2016, 177 A.3d 1 (Del. 2017)
- *Cal. State Teachers' Ret. Sys. v. Alvarez*, No. 295-2016, 179 A.3d 824 (Del. 2018)
- *Eagle Force Holdings, LLC v. Campbell*, No. 399-2017, 187 A.3d 1209 (Del. 2018)
- *Morrison v. Berry*, No. 445-2017, 191 A.3d 268 (Del. July 9, 2018)
- *Flood v. Synutra Int'l, Inc.*, No. 101-2018, 195 A.3d 754 (Del. 2018) (Valihura, J., dissenting)
- *CompoSecure, L.L.C. v. CardUX, LLC*, No. 177-2018, 206 A.3d 807 (Del. 2018)
- *Oxbow Carbon & Minerals Holdings, Inc. v. Crestview-Oxbow Acquisition, LLC*, No. 536-2018, 202 A.3d 482 (Del. 2019)
- *In re: Shorenstein Hays-Nederlander Theatres LLC Appeals*, Nos. 596-2018, 620-2018, -213 A.3d 39 (Del. June 20, 2019)
- *CompoSecure, L.L.C. v. CardUX, LLC*, No. 177-2018, 213 A.3d 1204 (Del. July 24, 2019)
- *Sheldon v. Pinto*, No. 81-2019, 220 A.3d 245 (Del. Oct. 4, 2019)
- *BlackRock v. Saba*, No. 297-2019, 224 A.3d 964 (Del. Jan. 13, 2020)
- *Germaninvestments v. Allomet*, No. 291-2019, 225 A.3d 316 (Del. Jan. 27, 2020)
- *U.S.A. v. Sanofi Aventis U.S. LLC*, No. 256-2019, 226 A.3d 1117 (Del. Mar. 17, 2020)
- *Salzberg v. Sciabacucchi*, No. 246-2019, 227 A.3d 102 (Del. Mar. 18, 2020)
- *City of Fort Meyers v. Haley*, No. 368-2019, 235 A.3d 702 (Del. Jun. 30, 2020)
- *EagleForce v. Campbell*, No. 405-2019, 235 A.3d 727 (Del. Jul. 8, 2020)
- *Murfey v. WHC*, No. 294-2019, 236 A.3d 337 (Del. Jul. 13, 2020)
- *In re Solera Insurance Coverage Appeals*, No. 413/418-2019, 240 A.3d 1121 (Del. Oct. 23, 2020)
- *Meso Scale v. Roche Diagnostics*, No. 200-2020, 247 A.3d 229, 2021 WL 419146 (Del. Feb. 8, 2021) (Corrected Feb. 15, 2021)

- *Manti v. Authentix*, No. 354-2020, 261 A.3d 1199, 2021 WL 4165159 (Del. Sept. 13, 2021) (Valihura, J., dissenting)
- *Brookfield v. Rosson*, No. 406-2020, 261 A.3d 1251, 2021 WL 4260639 (Del. Sept. 20, 2021)
- *Lenois v. Lawal*, No. 33-2021, 268 A.3d 220, 2021 WL 5860672 (Del. Dec. 9, 2021)
- *Cox Comm. v. T-Mobile*, No. 340-2021, 273 A.3d 752, 2022 WL 619700 (Del. Mar. 3, 2022) (Valihura, J., dissenting)
- *StreamTV Networks, Inc. v. SeeCubic, Inc.*, No. 360-2021, 279 A.3d 323 2022 WL 2149437 (Del. Jun. 15, 2022)
- *Baldwin v. New Wood*, No. 303-2021, 283 A.3d 1099, 2022 WL 3364169 (Del. Aug. 16, 2022)
- *Bako Pathology v. Bakotic*, No. 382-2021, 288 A.3d 252, 2022 WL 17243705 (Del. Nov. 28, 2022)
- *Boardwalk*, No. 1, 2022, 288 A.3d 1083, 2022 WL 17750348 (Del. Dec. 19, 2022) (Valihura, J., concurring)
- *Daniel v. Hawkins*, No. 184-2022, 289 A.3d 631, 2023 WL 115854 (Del. Jan. 6, 2023)
- *Weinberg v. Waystar*, No. 274-2022, 294 A.3d 1039 2023 WL 2534004 (Del. Mar. 16, 2023)
- *In re Tesla*, No. 181-2022, 289 A.3d 667, 2023 WL 3854008 (Del. Jun. 6, 2023)
- *Holifield v. XRI*, No. 407-2022, 304 A.3d 896, 2023 WL 5761367 (Del. Sept. 7, 2023)
- *City of Dearborn Police & Fire Ret. Sys. v. Brookfield Asset Mang.*, No. 241-2023, 314 A.3d 1108, 2024 WL 1244032 (Del. Mar. 25, 2024)
- *City of Sarasota Firefighters Pension Fund v. Inovalon Holdings*, No. 305, 2023, 319 A.3d 271, 2024 WL 1896096 (Del. May 1, 2024)
- *Ferrellgas v. Zurich American Ins. Co.*, No. 183-2023, 319 A.3d 849, 2024 WL 2885282 (Del. Jun. 10, 2024)
- *SARN SD3, LLC v. Czechoslovak Group A.S.*, No. 291-294, 2023, 326 A.3d 1170, 2024 WL 4152448 (Del. Sept. 12, 2024)
- *Ravindran v. GLAS Trust Co. LLC*, No. 463-2023, 327 A.3d 1061, 2024 WL 4258889 (Del. Sept. 23, 2024)
- *In re Mindbody, Inc., Stockholder Litigation*, No. 484-2023, 332 A.3d 349, 2024 WL 4926910 (Del. 2024)
- *Maffei, et al. v. Palkon, et al.* (TripAdvisor), No. 125-2024, 339 A.3d 705, 2025 WL 384054 (Del. 2025)
- *Thompson Street Capital Partners IV v. Sonova United States Hearing Instruments, LLC*, No. 166-2024, 340 A.3d 1151, 2025 WL 1213667 (Del. 2025)

- *Village Practice Management Co., LLC v. West*, No. 232-2024, 342 A.3d 295, 2025 WL 1679818 (Del. 2025)
- *Origis USA LLC, et al. v. Great American Insurance Company, et al.*, No. 461-2024, 345 A.3d 936, 2025 WL 2055767 (Del. 2025)
- *Handler v. Centerview Partners Holdings LP, et al.*, No. 269-2025, 2026 WL758428 (Del. 2026)

#### **SELECTED LECTURES AND SPEAKING ENGAGEMENTS FOLLOWING JUDICIAL APPOINTMENT**

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- Panelist, ABA Delaware Business Law Forum, A Debate: *The Use and Abuse of Director Qualification and Other By-Laws*, Moderator (Oct. 25, 2014)
- Panelist, *Delaware Law Issues Update* (Nov. 20, 2014), Clayton Hall, University of Delaware, The Weinberg Center for Corporate Governance, Newark, DE
- Panelist, 37th Annual Conference on Securities Regulation and Business Law, *Overview of Delaware Business Courts* (Feb. 13, 2015), Cityplace Conference Center, Dallas, TX
- Panelist, *Weinberg Center Corporate Governance Symposium* (Mar. 17, 2015) Clayton Hall, University of Delaware, The Weinberg Center for Corporate Governance, Newark, DE
- Panelist, ABA Business Law Section 2015 Spring Meeting, *Women in the Law: From Visible Invisibility to Visibly Successful – Strategies for Women Attorneys* (Apr. 17, 2015), San Francisco, CA
- Keynote Address, *Glendon Tremain Seminar*, Los Angeles County Bar Ass’n (Apr. 30, 2015), Los Angeles, CA
- Panelist, *Delaware Law Developments 2015: What All Business Lawyers Need to Know* (June 4, 2015), PLI Center, New York, NY
- Panelist, *Delaware Law Issues Update* (Nov. 19, 2015), The Weinberg Center for Corporate Governance, Hotel DuPont, Wilmington, DE
- Guest Lecturer, *Deal Litigation Seminar* (Dec. 7, 2015), Columbia Law School, New York, NY
- Panelist, *Mergers & Acquisitions 2015: Trends and Developments* (Jan. 15, 2016), PLI Center, New York, NY
- Panelist, *Harvard Law School Roundtable on Corporate Governance* (Mar. 16, 2016), Harvard Law School, Boston, MA
- Panelist, *University of Pennsylvania Carey Law School Women’s Summit* (Mar. 22, 2016), University of Pennsylvania Carey Law School, Philadelphia, PA
- Moderator, *Supreme Court Review 2016: A Discussion of Decisions at the Highest State and Federal Judicial Levels* (Sept. 30, 2016), Delaware State Bar Association, Wilmington, DE

- 30th Annual Executive Strategic Planning Conference: *A Conversation with the Honorable Karen L. Valihura* (Oct. 20, 2016), Delaware Division of Corporations, Rehoboth, DE
- Guest Lecturer, *Deal Litigation Seminar* (Dec. 5, 2016), Columbia Law School, New York, NY
- Keynote Address, Directors Forum 2016 (Jan. 22–24, 2017), University of San Diego, Institute for Peace and Justice, San Diego, CA
- Presenter, *Role of the Delaware Courts, From Battlefield to Boardroom* (Feb. 24, 2017), National Association of Corporate Directors, Washington, DC
- Keynote Address, *17th Annual Albert A. DeStefano Lecture on Corporate, Securities, and Financial Law* (Apr. 3, 2017), Fordham Law School, New York, NY
- Speaker, Law Day: *The Constitution and the Rule of Law* (May 1, 2017), East Side Charter School, Wilmington, DE
- Panelist, *Beyond the Courthouse—The Lawyer as a Citizen in Service to the Community, Delaware Bench and Bar Conference* (June 9, 2017), Chase Center on the Riverfront, Wilmington, DE
- Panelist, *Breakfast with the Bench* (June 13, 2017), 1201 N. Market Street, Wilmington, DE
- Speaker, *Celebration of a Legacy: The Honorable Randy J. Holland* (Sept. 19, 2017), Reception, Wilmington, DE
- Moderator, *Supreme Court Review 2017: A Discussion of Decisions at the Highest State and Federal Judicial Levels* (Sept. 29, 2017), Delaware State Bar Association, Wilmington, DE
- Panelist, *Women Lawyers as Judges: Diversifying, Leading and Excelling in the Federal and State Courts*, ABA Women in Litigation Joint Conference (Nov. 16, 2017), The Logan Hotel, Philadelphia, PA
- Presenter, Delaware Supreme Court Pre-Admission Conference; *Best Appellate Practices*; Presenter, *Closing Remarks* (Nov. 17, 2016), Delaware Law School, Wilmington, DE
- Panelist, *Board Duties and Delaware Law Updates* (Nov. 29, 2017), PLI, New York, NY
- Guest Lecturer, *Deal Litigation Seminar* (Dec. 4, 2017), Columbia Law School, New York, NY
- Panelist, *The 36th Annual Federal Securities Institute* (Feb. 2, 2018), J.W. Marriott Marquis Hotel, Miami, FL
- Panelist, *A View from the Top*, The 26th Annual Women and the Law Section Retreat, Delaware State Bar Association (Mar. 2, 2018), Rehoboth Beach Country Club, Rehoboth Beach, DE
- Featured Interview, *A Conversation with The Honorable Karen L. Valihura, Justice, Delaware Supreme Court*, interviewed by Margaret (Peggy) Foran, Chief Governance Officer, Senior Vice President and Corporate Secretary, Prudential Financial, Inc., John L. Weinberg Center for Corporate Governance 2018 Corporate Governance Symposium (Mar. 6, 2018), University of Delaware, Newark, DE

- Featured Speaker, *Columbia Law School M&A and Corporate Governance Conference* (Apr. 20, 2018), Convene, New York, NY
- Panelist, *Navigating the Disciplinary Process CLE*, Delaware State Bar Association (Apr. 27, 2018), Leonard L. Williams Justice Center, Wilmington, DE
- Panelist, *CLE Panel on Corporate Law Developments*, Combined Campaign for Justice Randy J. Holland Family Law Endowment Fund Donor Appreciation Dinner (May 1, 2018), Hotel DuPont Gold Ballroom, Wilmington, DE
- Moderator, 2018 Delaware Bench and Bar Conference, *"Raising the Bar by Closing the Gap"* (June 15, 2014), Wilmington, DE
- Featured Interview, *Society for Corporate Governance 2018 National Conference* (June 23, 2018), Renaissance Washington DC Hotel, Washington, DC
- Speaker, *Opening Remarks, Celebration of 95 Years of Women in the Delaware Bar with Justice Ruth Bader Ginsburg*, Delaware State Bar Association Women and the Law Section Dinner (Aug. 23, 2018), Hyatt Regency Washington on Capitol Hill, Washington, DC
- Moderator, *Supreme Court Review 2018: A Discussion of Decisions at the Highest State and Federal Judicial Levels* (Sept. 28, 2018), Delaware State Bar Association, Wilmington, DE
- Panelist, *GW Conference on Women and Corporate Governance* (Nov. 2, 2018), The George Washington University Law School, Washington, DC
- Panelist, *"Fearless Lawyering: How to Grow Pro Bono to Ensure Access to Justice,"* Children's Rights Litigation Committee of the American Bar Association (Feb. 27, 2019), Wilmington, DE
- Panelist, *"Hot Topics in Delaware Corporate Law,"* Corporation Law Section of the DSBA (May 23, 2019), Wilmington, DE
- Panelist, *18th Annual International Mergers & Acquisitions Conference* (June 4, 2019), New York, NY
- Panelist, Institute for Law & Economics, *Women in Business Law Initiative* (September 20, 2019), University of Pennsylvania Law School, Philadelphia, PA
- Keynote Speaker, *Conference on M&A Disputes, IBRADEMP* (Instituto Brasileiro de Direito Empresarial), (Oct. 7, 2019), Federation of Industries of the State of São Paulo (FIESP), São Paulo, Brazil
- Moderator, *Supreme Court Review 2018: A Discussion of Decisions at the Highest State and Federal Judicial Levels* (Nov. 1, 2019), Delaware State Bar Association, Wilmington, DE
- Keynote Speaker, *Women in the Law Gathering on Courthouse Plaza* (Acting Chief Justice Valihura Event) (Nov. 5, 2019), Leonard L. Williams Justice Courthouse Plaza, Wilmington, DE

- Keynote Speaker, *The Howard J. Burnett Annual Lecture on Law and Politics, The Sixth Amendment*, Presented to the Washington & Jefferson College Pre-Law Society, (Nov. 8, 2019), Washington & Jefferson College, Washington, PA
- Panelist, Corporation Law Committee of the New York City Bar Association, “*Shareholders vs. Stakeholders: The Business Roundtable’s Redefinition of Corporate Purpose, Fiduciary Duties, and the Ethical Obligations of Lawyers*,” (Nov. 25, 2019), New York City Bar Association, New York, NY
- Lecturer, Columbia Deal Litigation Class (Dec. 2, 2019), New York, NY
- Lecturer, Delaware Law School, Widener University, *Appellate Jurisdiction of the Delaware Supreme Court* (March 8, 2021), Wilmington, DE
- Keynote Speaker, Workers’ Compensation Seminar, Keynote Speaker: *The Art of Creating Common Law* (May 4, 2021), Chase Center on the Riverfront, Wilmington, DE
- Commencement Speaker, Hempfield Area Senior High School (June 4, 2021), Inducted into Hempfield Area Senior High School “Wall of Fame,” Greensburg, PA
- Panelist, Constitution Day, Lewes Public Library (Sept. 17, 2021), Lewes, DE
- Moderator, Supreme Court Review 2021: *A Discussion of Decisions at the Highest State and Federal Judicial Levels* (Oct. 21, 2021), Wilmington, DE
- Lecturer, Columbia Law School, *Deal Litigation Seminar* (Dec. 6, 2021), New York, NY
- Lecturer, Delaware Law School, *Delaware Practice* (Mar. 7, 2022), Wilmington, DE
- *Distinguished Jurist Lecturer*, Institute of Law and Economics, University of Pennsylvania Law School (April 7, 2022), Philadelphia, PA
- Panelist, “View from the Bench,” International Mergers and Acquisitions Conference (June 14, 2022), New York, NY
- Keynote Address: View From the Bench, 14th Annual Corporate Law Conference (July 19, 2022), Tel Aviv, Israel
- Panelist, Corporation Law Council Program, *Institute for Law & Economics*, University of Pennsylvania Law School (Nov. 9, 2022), Wilmington, DE
- Lecturer, Delaware Law School, Widener University, (March 20, 2023), Wilmington, DE
- Speaker, *Fireside Chat in Celebration of Women’s History Month* (March 21, 2023), Wilmington, DE
- Lecturer, *Deal Litigation Seminar*, Columbia Law School (Apr. 24, 2023), New York, NY
- Moderator, Supreme Court Review 2023: *A Discussion of Decisions at the Highest State and Federal Judicial Levels* (Oct. 24, 2023), Wilmington, DE

- Speaker, *Roundtable Symposium*, Institute of Law and Economics, Univ. of Pa. Law School (Nov. 9, 2023), Philadelphia, PA
- Panelist, *36th Annual Tulane Corporate Law Institute* (March 7-8, 2024), New Orleans, LA
- Speaker, *Women and the Law Conference* (April 4, 2023), Dewey Beach, DE
- Moderator, Law Day Event: *The Present State of the Rule of Law*, Chase Riverfront Center (May 9, 2024), Wilmington, DE
- Jurist in Residence, New York School of Law (Institute for Corporate Governance and Finance) (Nov. 11-15, 2024), New York, NY
- Guest Lecturer, *Corporate Governance Seminar*, New York Univ. School of Law (Nov. 11, 2024), New York, NY
- Distinguished Jurist Lecturer, *Plain Language in Delaware Corporate Law*, New York University School of Law (Nov. 12, 2024), New York, NY
- Guest Lecturer, Corporation Law, New York Univ. School of Law (Nov. 14, 2024), New York, NY
- Fireside Chat, *Corporate Governance Bootcamp*, New York University School of Law (Nov. 15, 2024), New York, NY
- Panelist, *Women Dealmakers: Past, Present and Future*, The Study at University City (March 24, 2025), Philadelphia, PA
- Speaker, *Business Law and Women Leadership Program Fireside Chat*, University of Maryland Frances Carey School of Law (April 10, 2025), Baltimore, MD
- Speaker, *Delaware Supreme Court's Pre-Admission Conference for New Admittees to the Delaware Bar* (2014, 2015, 2016, 2018, 2019, 2022, 2023, 2024, 2025, 2026), Wilmington, DE
- Remarks, Wilmington Univ. School of Law Mentorship Program, (Oct. 9, 2025), Wilmington, DE
- Panelist, *Chancery Historical Society Hostile Takeover Program*, The Chase Center (Nov. 11, 2025), Wilmington, DE
- Lecturer, *Deal Litigation*, Columbia Univ. Law School (Dec. 4, 2025), New York, NY
- Panelist, BYU Session for Law Students (Feb. 6, 2026)
- Keynote Speaker, 8th Annual Winter Deals Conference (Feb. 6-7, 2026), Park City, UT
- Panelist, Delaware Clerkships, Wilmington Univ. Sch. of Law (March 26, 2026), Wilmington, DE
- Panelist, "Women Who Rule," Delaware State Bar Association (March 31, 2026), Wilmington, DE
- Keynote Speaker, *Berkeley Forum on M&A and the Boardroom* (Apr. 23, 2026), San Francisco, CA

- Keynote Speaker, Weinberg Center for Corporate Governance (June 16, 2026), Wilmington, DE

## **BAR MEMBERSHIPS**

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|----------------------|---------------------|
| • Delaware           | <b>1989-Present</b> |
| • Pennsylvania       | <b>1988-Present</b> |
| • American Bar Ass'n | <b>1989-Present</b> |